

TANZANIA COUNTRY PROGRAMME

STRATEGY 2023 – 2027




HELVETAS
TANZANIA



Towards the Tanzania of tomorrow





A just world in which all men and women determine the course of their lives in dignity and security, using environmental resources in a sustainable manner.

In Tanzania we support poor and disadvantaged women, men and communities in their efforts to improve their living conditions.



Fatuma Gwan harvesting young Papaya leaves in her agroforestry garden in central Tanzania.



Virtual reality enriches learning and can particularly support vocational training. Helvetas and the Zurich University of Applied Sciences (ZHAW) conducted a VR pilot study with electrical engineering students.

WHO WE ARE

Helvetas is an independent Swiss development organization that is building capacity in Africa, Asia, Latin America and Eastern Europe. We bring about real change in the lives of over three million disadvantaged people every year.

We implement development projects in the areas of water, food and climate, education, jobs and private sector development, governance, gender and social equity. Helvetas also provides emergency response after disasters. In Switzerland we promote solidarity in spirit and in action and take part in the ongoing developmental policy dialogue.



Pili Mohammed, Lead Farmer, Singida



Helvetas staff



Solidarity and Partnership

Our engagement is based on solidarity and partnership.



Equity and Inclusion

We are committed to social equity and strive for equal opportunities for women and men.



Helvetas staff

OUR VALUES



Human Rights

We promote political, social, economic, environmental, and cultural rights.



Annet Witteveen, Country Director



Elisha Selemani and Innocent Makula, Agro-entrepreneurs



Shoma Ntangale, Project Manager Women in Green Production

About HELVETAS in Tanzania

The two former NGOs Helvetas and Intercooperation had a presence in Tanzania since the 1970-80's. After the merger of Helvetas and Intercooperation in 2011 into HELVETAS Swiss Intercooperation, the very first country strategy 2013-2017 for Tanzania focussed on access to services and resources combined with gaining “voice” and a supporting change towards inclusive development.

The second country strategy 2018 – 2022 guided Helvetas to build a programme in the thematic areas of Sustainable and Inclusive Economies (SIE) and Skills Development and Education (SDE) thereby focussing on improvements in basic education and skills development, on access to quality services and on economic development. Both strategies focused on empowerment of poor and disadvantaged people.

The present Country Programme Strategy 2023 – 2027 is built on the previous programs, but considers new thematic elements as well as development approaches and methodologies to further strengthen the work of Helvetas and its partners towards an inclusive Tanzania.



Self-Determination

We uphold the principle of self-determined development.

OPPORTUNITIES AND CHALLENGES IN TANZANIA

Tanzania has achieved in 2020 the status of a lower middle-income country, thanks to a number of successful economic reforms and initiatives. On the other hand, the country did not significantly improve in term of its social development and was in 2020 with a Human Development Index of 0.529 ranked 163rd out of 189 countries.

Tanzania's current socio-economic dynamics, the rapidly increasing population with more and more youth moving to towns and cities, and the rapidly degrading agricultural production landscape pose a risk to open gaps between the growing urban areas and the rural areas where still about two third of the people live.

Tanzania has achieved in 2020 the status of a lower middle-income country, thanks to a number of successful economic reforms and initiatives.

Social inequalities in opportunities and in incomes between those who already have resources (or can access them) and disadvantaged groups often women and youth tend to increase. Lack of resilience to climate change and natural disasters will be felt most strongly by the more vulnerable and thus further increase

vulnerability and inequality. Inclusion and use of voice, especially of disadvantaged people, in governance processes remain weak.

Lack of resilience to climate change and natural disasters will be felt most strongly by the more vulnerable and thus further increase vulnerability and inequality.

To create decent employment and income opportunities for vulnerable, weaker groups, improve climate resilient living conditions in rural and urban areas and to enhance people's voice, Helvetas Tanzania aims over the coming years at

- Promoting sustainable access to natural resources, healthy food and technical and financial support services
- Strengthening access to vocational skills and private sector development, and
- Enhancing inclusive participation of people and private sector actors in decision-making processes, while public institutions deliver socially inclusive services and formulate policies that reduce inequalities and support good governance.



OUR AREAS OF WORK

Water, Food & Climate

People, especially women and youth, gain sustainable access to natural resources, to healthy food and to technical and financial support services for improved, climate resilient living conditions in agrobiodiverse rural and urban areas. WFC has been and continues being the largest working area within Helvetas Tanzania. While in the recent past thematic focus was on postharvest management and horticulture, in the coming years more weight will be given to regenerative production landscapes as well as climate-resilient agriculture and eco-systems restoration/management. Promotion of horticulture may stay as part of the production landscape, also because the high values of horticulture crops are good income opportunities for small farm holdings. At programme level, climate change will play a prominent role aiming at climate resilient living conditions in agro-biodiverse rural and urban areas. Addressing climate resilience is an integrated part of the landscape approach. Under its urban initiatives, but also under its vocational skills development projects, Helvetas Tanzania will explore how to further climate resilient living conditions in urban settings.

Jobs, Skills & Income

People, especially women and youth, gain access to vocational skills development, private sector development and financial inclusion to create gainful employment and income opportunities.

Linking vocational skills development (VSD) with follow-up on (self-) employment is a core element in the SJI activities of Helvetas Tanzania. Skills and jobs will be based on the demands within the urban and rural landscape and include a focus on sustainable green environment. The working area of SJI is also well suited to address the transversal focus areas with activities targeting youth, especially young women; and being implemented in rural as well as urban areas. Digitalising some VSD processes started in in 2021 and got a boost in 2022 with a specific initiative in digital VSD which will continue.

Voice, Inclusion & Cohesionwork

People, especially women and youth, use their voice and private sector actors enhanced the space to meaningfully participate in decision-making processes while supporting public institutions to deliver socially inclusive services and formulate policies that reduce inequalities and support good governance. With an exploring mission in 2021, the idea of including and integrating VIC into the programme of Helvetas Tanzania got some shape. A first initiative is planned for 2023 with focus on governance and civic space. The initiative will address duty-bearers as well as rights-holders in Singida region (town and districts) of Tanzania and contribute to an enabling environment to strengthen and/or engage in inclusiveness (or better integration) of women and youth, special programs for women and youth in an urban environment and rural-urban migration as well as inter-district exchanges. Furthermore, governance of natural resources, community voices and cohesion are an integrated part in the new regenerative production landscape project.

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Regina Msaka works as a painter after completing her vocational training in Singida.



Huruma Kagali is one of the traders that contributed to construction costs of the new market building at Busokelo, Rungwe.



OUR FOCUS 2023-2027

We continue to include Gender & Social Equity

in planning and implementation of all our initiatives as social norms and power structures in Tanzania impact the lives and opportunities available to different groups and of men and women differently and gender gaps persist.

We will aim for youth,

to acquire relevant social and vocational skills for employment, gainful jobs, and entrepreneurship and for a sustainable world, as 800,000 Tanzanian youth enter the job market every year, and almost 600,000 of these youth facing no prospects for further education or formal vocational training and employment.

We will further increase our engagement in urban-rural interconnection & landscape,

as Tanzania is undergoing rapid urbanization, and the policy question is shifting from whether the country should urbanize, to how it should do so. We will support inclusive growth in this landscape and aim for people to engage in effective flows in the urban – rural landscape in agriculture, food, natural resources, and services.

We will use a landscape perspective,

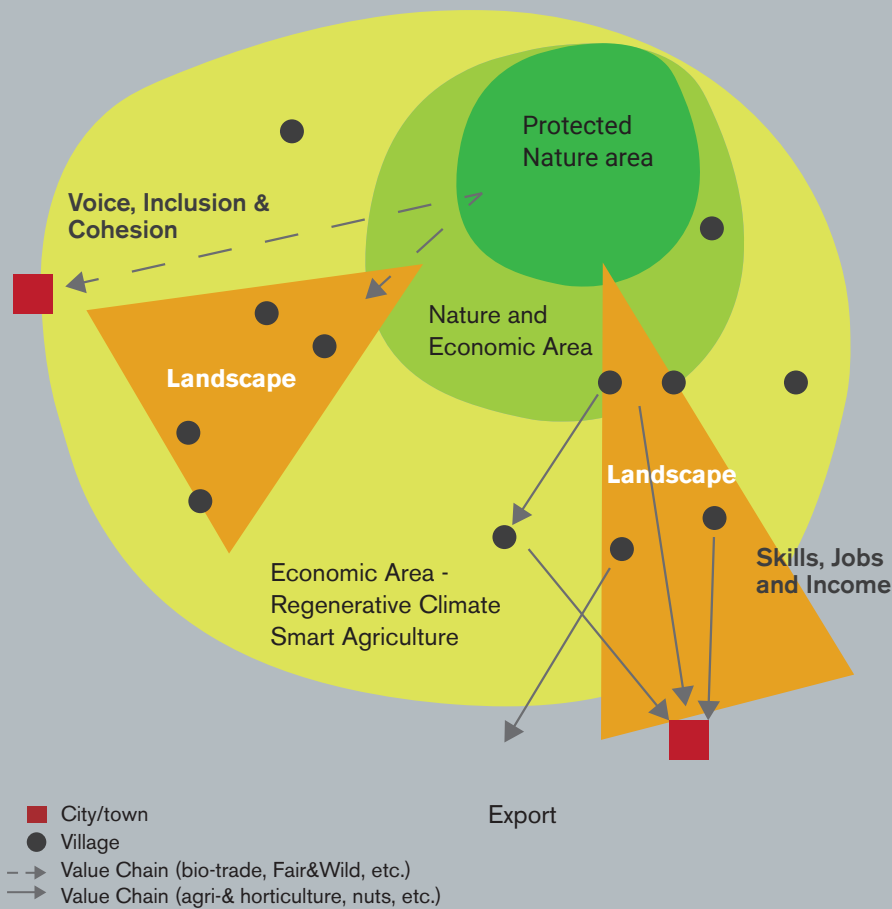
to build the programme in the coming years (2023-2027) consisting of four spatial elements.

1. Protect and conserve nature parks and reserves for which we explore partnering with specialised organisations.
2. Maintain and manage buffer zones around parks by supporting sustainable economic activities of people living in these areas.
3. Promote regenerative agriculture in adjacent economic areas through fostering multiple sustainable value chains to domestic and export markets, including youth skills enhancement and (self-) employment as well as land and asset security, especially for women and youth.
4. Foster food systems in rural areas as well as secondary cities, whereby aspects such as rural-urban linkages, local governance or development of relevant skills may become topics to be addressed as well.

We will further promote digitalization transformation,

and focus on disadvantaged people to acquire digital skills and not be left behind, to better enable their development and increase the impact of our work.

WHAT DO WE MEAN BY A LANDSCAPE APPROACH?



A growing demand for land, water and other natural resources in combination with human-induced climate change have put an increasing pressure on nature and rapidly eroding the basis for people's livelihoods. **A landscape approach aims to ensure local communities' needs and inclusiveness, while considering goals of other stakeholders** such as

government and private sector actors. It supports finding solutions for different development issues that come together on a landscape level. The landscape approach works on developing a shared vision for the future by integrating the objectives of all stakeholders at landscape level to establish long-term integrated sustainable development.



Fatuma Gwan
enjoying greens
from her Forest
Garden in rural
Singida.





THE PEOPLE AT THE HEART OF OUR WORK

With 65% of Tanzanians still living in rural areas, mostly engaged in agriculture, the country programme strategy 2023-2027 aims at socially and economically disadvantaged individuals and groups in both urban and rural areas. Specifically disadvantaged are women, youth - young women's chances are less than for young men, and people with disability or different abilities who are often the most marginalised in the Tanzanian society.



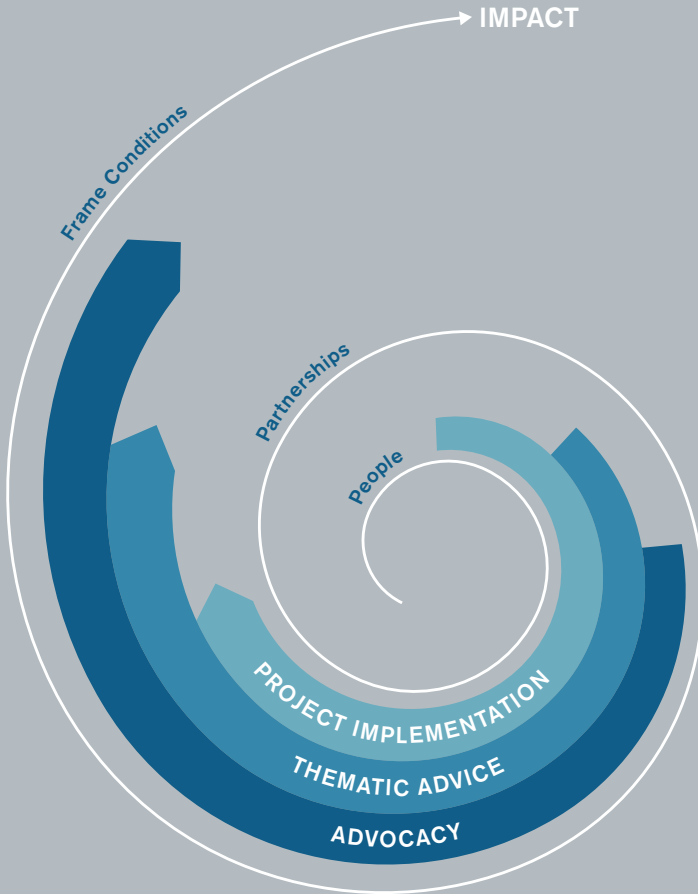
In central Tanzania, Helvetas and Trees for the Future support farmers and their savings and credit groups to start regenerative farming and agroforestry.

HOW WE ACHIEVE EFFECTIVE CHANGE?

Mahuluice Mahuluke was among the graduates of the first batch of short skills trainings in domestic electrics in Dodoma. Today, he is a state certified electrician and runs his own company.



People: Despite an increased engagement in urban areas, most of the stakeholders addressed by Helvetas Tanzania continue living in rural areas, with farmers forming the large majority. Within the rural farming community, special attention will be given to women and youth, so to support their self-determination as well as to strengthen their socio-economic position within the society. These foci hold true as well when increasingly extending in future the work to urban communities. In both urban and rural settings, Helvetas Tanzania will strengthen individual capacities but at the same time support community inclusion and cohesion.



Partnership: Helvetas aims at setting up strategic partnerships with key stakeholders, especially thematically complementary and competent local partners, to increase effectivity of its work, but also to be better prepared and be able to react faster when new opportunities arise. Long-term partnerships with both public and private stakeholders are crucial to find solutions for different development issues that come together on a landscape level and to assure long-term integrated sustainable development.

Enabling environment: Helvetas Tanzania enjoys good relations relevant ministries. Helvetas has participated and contributed in the past to sector-specific policies and strategies, where it could bring in the experience and evidence from its work. In the years to come, Helvetas wants to keep these relations as well as working with research & development institutions to continue contributing to sector policies and strategies, as this proved an effective instrument to create conducive frame conditions.

Our goal

A lush green landscape with a large tree in the foreground and a wooden fence in the background. The scene is bright and sunny, with vibrant green foliage and a clear sky.

DEVELOPMENT GOAL FOR TANZANIA

**SUPPORT ECONOMICALLY AND
SOCIALY DISADVANTAGED
WOMEN, MEN AND COMMUNITIES
IN THEIR EFFORTS TO IMPROVE
THEIR LIVING CONDITIONS AND
CREATE A SUSTAINABLE URBAN-
RURAL LANDSCAPE**



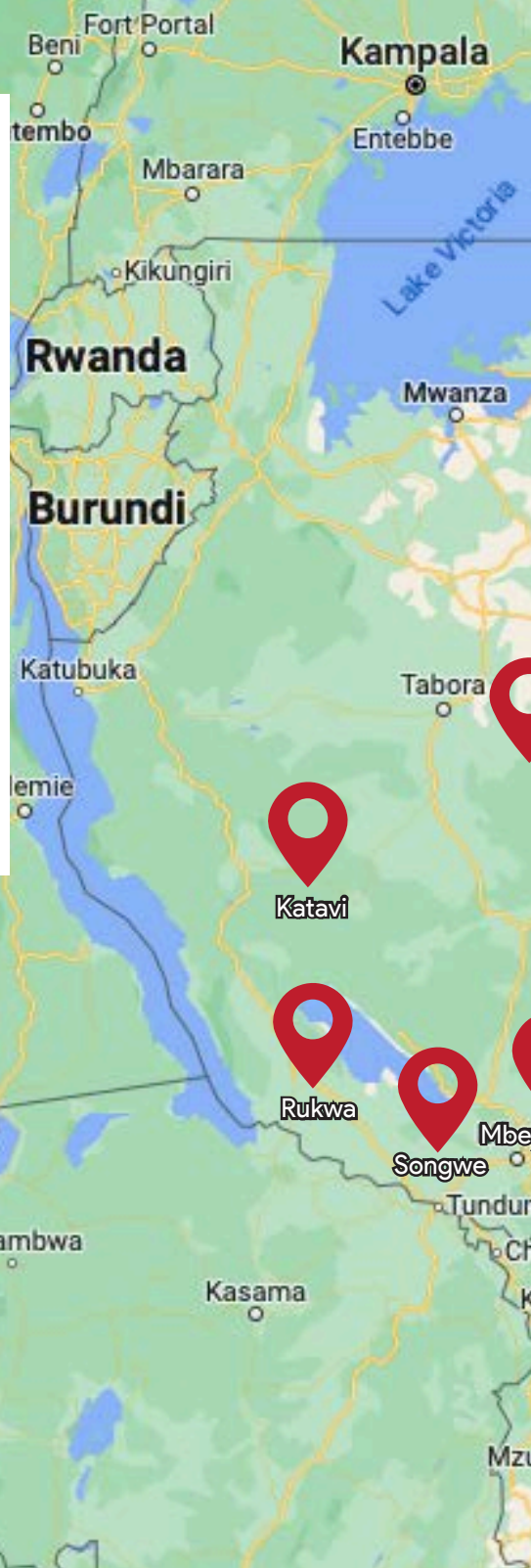
THEORY OF CHANGE

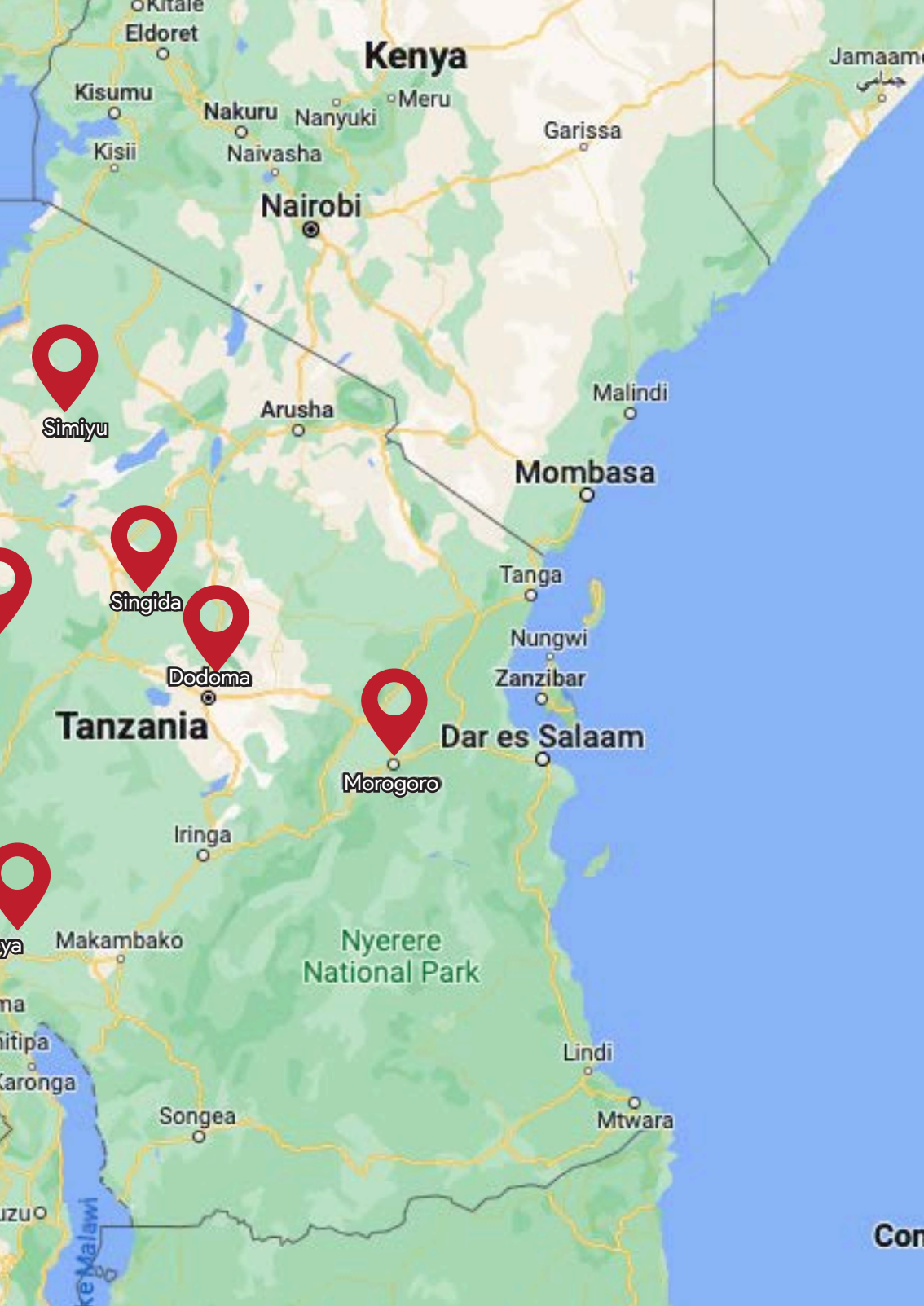
If economically and socially disadvantaged people and communities, with emphasis on youth and women, living in an interconnected urban-rural landscape, have sustainable access to natural resources, healthy food, and private and public technical, social and financial services, If they gain market relevant skills, decent employment or can develop their businesses, If they can use their voice and gain influence in decision-making processes that affect their lives, and If there is a better integration between urban and rural areas, fostering socio-economic development and cohesion, Then economically and socially disadvantaged people and communities in Tanzania will be able to improve their lives, earning a decent income under climate resilient and sustainable living conditions in agrobiodiverse rural and urban areas.

WHERE WE WORK

Helvetas Tanzania continues working in the central zone of Tanzania including the poorest and most food insecure regions in the country. In addition, it expanded over the past years to the Southern Highlands, which is a very important area for the country's food production and agricultural transformation.

At the same time, it is highly vulnerable to impacts of climate change which would directly impact the food security situation in the country. In both areas Helvetas Tanzania has built expertise and partnerships. Helvetas Tanzania does not exclude working in adjacent areas and remains flexible to be able to respond to opportunities within its strategic focus.





Kenya

Nairobi

Mombasa

Tanzania

Dar es Salaam

Nyerere National Park

Simiyu

Singida

Dodoma

Morogoro

Iringa

Makambako

Songea

Lindi

Mtwara

Eldoret

Kisumu

Kisii

Nakuru

Nanyuki

Naivasha

Meru

Garissa

Jamaam

Arusha

Malindi

Tanga

Nungwi

Zanzibar

ya

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itipa

Caronga

UZU

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OUR COMMITMENT TO QUALITY

Results-based management

Helvetas Tanzania pursues a pro-active approach to conflict sensitive programme management linked to a solid and digitalised monitoring, evaluation, accountability and learning system at both programme and project level. To do so, the aim is to continue the engagement in the ongoing digitalisation of M&E at project and programme level with full digitalisation of the flow of data from project to programme level by the start of this new strategy.

Financial management and controlling

Transparency, accountability, and efficiency in the use of resources are core principles of our organization and ensures our commitment to quality in financial management and controlling. We have an externally audited system with regular conducted internal and external audits.

Our team

The strength of our staff as competent individuals and as a connected team is the base of our programme implementation. Their strengths and competences enable us to understand and respond to Tanzania's reality.

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Paul Chugu, Helvetas project officer evaluates the work situation of Botro Stephano after his vocational training.

Photo: Stella Oguma

Learning and innovation

With Learning & Innovation (LNI) having become sort of the 4th working area in Helvetas, most projects in Helvetas Tanzania regularly and particularly when phasing out, produce material (leaflets, posters, reports, photos, videos, etc.) to document their achievements, experiences and lessons learnt. Sharing and disseminating this LIN material is as important as its production.

Connect global to local

Our projects are implemented by our Tanzanian staff, who build our work on trust and proximity with our primary stakeholders and partners. We are part of a rapidly changing world. Through our presence and partnerships as Helvetas internationally, we connect and link our local situation to global knowledge and stakeholders and vice versa.

Safety and Security

Helvetas Tanzania pays highest attention to safety & security for its staff as well as partners and stakeholders and acts accordingly in the best possible ways. At the same time Helvetas enjoys operating in Tanzania in a very secure environment, and hence security concerns are low.

LET'S GET IN TOUCH

We are looking forward to hearing from you.

Helvetas Tanzania
2nd Floor, NBC Building, Nyerere Rd
P.O. Box 2978, Dodoma, Tanzania

+255 26 232 13 45
tanzania@helvetas.org

www.helvetas.org
📷 helvetas_tanzania

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Photos by Franz Thiel where not attributed otherwise.

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Esther Kamanija training in agribusiness in Dodoma. Photo: Yusuf Msafiri

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Elifuraha Yacobo is training in Tanzania to be a beekeeper. Here, he checks the quality of his honey harvest. Later, he would like to start his own business. Photo: Simon B. Opladen







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